



INSTITUTE OF THE NORTH

2009
ANNUAL REPORT



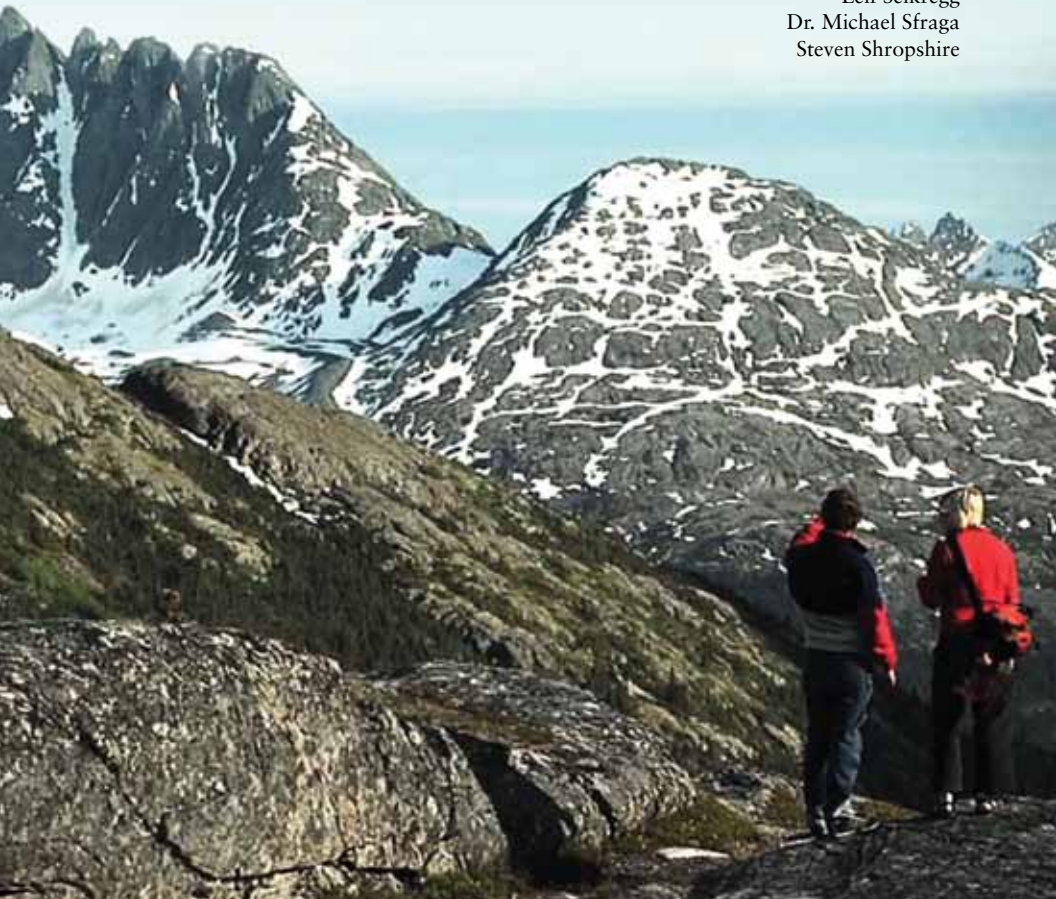
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FOUNDER'S MESSAGE

The Institute of the North celebrated its fifth year as a nonprofit in 2009. During this period - and since our creation in 1994 when first affiliated with Alaska Pacific University - the Institute has championed “the Commons” and how to care for commonly-owned lands and resources. Many governments and academic institutions worldwide are awakening to this important concept. And for Alaska it is pivotal, as the Commons is the fundamental reality that makes Alaska a successful Owner State. All Alaska residents own the state lands and resources in common. The obligations of ownership require leadership from both citizens and officials as we address our priorities of people, people’s needs and nature.

Our work continues to embrace the Arctic, even as we engage in other parts of the globe, including Africa, as we share the vision of the Commons.

I am proud of the Institute and its dedicated team. In reflecting on the celebration of 50 years of statehood and looking to the next 50, the Institute of the North continues to play an important role in addressing the issues of today for the success of tomorrow.

For this reason, I welcome Nils Andreassen, who brings the perspective of a younger generation to our work and vision. The Institute of the North remains in good and competent hands, and we plan to stay focused on the great issues of our time so that Alaska can become a beacon for other commonly-owned regions worldwide.

*Walter J. Hickel
Founder*



SENIOR FELLOWS

To support the Institute's many strong programs, the small core staff at the Institute of the North is supplemented by senior fellows with an incredible history in and experience with Alaska and Arctic issues. Fellows enrich Institute projects by providing context, specific knowledge, expert opinion and case studies in areas that include marine transport and shipping; energy; critical infrastructure; geography; history; Alaska's key laws, particularly ANILCA; and security and defense.

Dr. Lawson W. Brigham

James R. Hemsath

Dr. Walter Parker

Dr. Roger Pearson

Malcolm Roberts

Mead Treadwell

CURRENT STAFF

Nils Andreassen, Managing Director

Kristina Baiborodova, Research Specialist and
Russian Federation Liaison

Leo Blas, Controller

Nancy Hemsath, Deputy Director, Projects



MANAGING DIRECTOR'S SUMMARY

This past year at the Institute of the North has been one of success, growth and change. Faced with a national recession, the Institute saw its budget reduced at the same time that Alaska and the Arctic became increasingly relevant.

The Institute completed a number of dynamic projects to address the immediacy of issues facing the state and nation. Our work in co-editing the Arctic Marine Shipping Assessment, a project of the Protection of the Arctic Marine Environment working group of the Arctic Council, contributed to a substantial body of research and policy recommendations that is shaping international discourse today and into the future.

*At the same time, in our Alaska Dialogue and Emerging Leaders Dialogue we continue to bring Alaska's leaders together to build relationships and a better understanding of the values and issues that shape our policy discussions. The work the Institute has done with emerging leaders and our commitment to civic education and engagement is a new and exciting component of the value that the Institute brings to the state. The release of the DVD, *You Own Alaska!* has helped in those efforts.*

In looking forward, our vision for 2010-11 remains enthusiastic for what we will be able to accomplish. The Institute of the North will develop and expand its core competencies by exploring and developing the concept of commons management; in convening valuable discussions on issues facing Alaska and our geopolitical relationship with the Arctic; and in engaging Alaskans in the responsibilities of civic duty, our "obligations of ownership."

This is an exciting time at the Institute. We're looking forward to continuing to serve the people of the North well into the future.

Nils Andreassen
Managing Director

SHARING OUR STORIES

The Institute of the North is proud of its history. The following comprises a brief description of what we do and what we've accomplished.

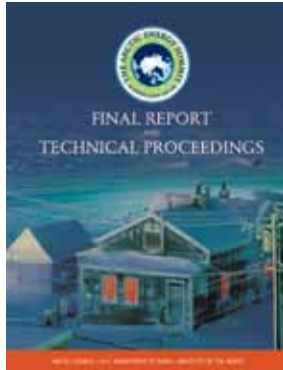




Arctic Marine Shipping Assessment

The Institute participated in efforts focused on issues impacting Alaska and the Arctic Ocean, including the ratification of the Law of the Sea Treaty and Arctic marine shipping. Senior Fellow Dr. Lawson Brigham chaired the Arctic Marine Shipping Assessment for the Protection of the Arctic Marine Environment, a working group of the Arctic Council; and the Institute of the North served as a co-editor for the AMSA 2009 Report, synthesizing the 4-1/2 year effort and more than 1400 pages of research into a cohesive 185-page report. The recommendations contained within the AMSA 2009 Report were adopted by ministers at the Arctic Council meeting in April 2009.

The Institute remains active in AMSA outreach efforts and in educating Alaskans and the rest of the U.S. of their importance. The seventeen recommendations are divided into three categories – enhancing Arctic marine safety, protecting Arctic people and the environment, and building the Arctic marine infrastructure – all of which impact Alaska. Of particular interest are those aimed toward Arctic search and rescue, which align with the Institute’s emphasis on improving Arctic civil infrastructure.



Arctic Energy Summit

In 2007 the Institute of the North hosted more than 300 delegates from 14 nations at the Arctic Energy Summit Technology Conference, held in Anchorage. Part of the Institute's International Polar Year project, the conference provided a venue to discuss extractive and renewable energy resources and, most importantly, the impact on the people of the Far North.

For the Institute, the final report from the Summit represents a framework for addressing Arctic energy issues, and specifically those impacting Alaskans. In thinking of the Arctic as an Energy Province, it is striking the degree to which sovereignty plays a significant role. A well-developed understanding and application of sovereignty of the state's resources is critical for Alaska's leaders. The Institute firmly believes that with great energy wealth comes the responsibility to end energy poverty. Recognizing and understanding the role of sovereignty means balancing the external and internal application of energy resources to the external and internal needs of the communities of the North, by and for the people of the North.



International Arctic Fisheries Symposium

The 2009 International Arctic Fisheries Symposium was organized by the Institute of the North in coordination with the U.S. Department of State, the National Oceanic and Atmospheric Administration, the North Pacific Research Board, other fisheries agencies, nonprofit organizations and stakeholders. Ambassador David Balton, among others, was instrumental as a member of the organizing committee. The Anchorage symposium initiated international discussions for conserving and managing future fisheries in the Arctic Ocean, including managing migratory, transboundary and straddling fish stocks.

The first International Arctic Fisheries Symposium succeeded in bringing the right people to the right table at the right time and created the opportunity to continue to be proactive in Alaska's approach to fisheries management in the future. In keeping with its mission to develop Alaskans' knowledge of the state's shared resources, the Institute of the North believes in the importance of building an awareness of fundamental issues, such as a greater understanding of the need for balanced science and policy.



Harald Finkler

ARCTIC

Legacy in the Arctic

The Institute of the North has been involved in Alaska and Arctic issues since its founding in 1994. Through the Institute's legacy project, the Circumpolar Infrastructure Task Force (CITF), the Institute became an integral piece of many Arctic Council efforts, including work in transportation and telecommunications links within the Arctic. Two conferences, in Russia and in Canada, were held to advance efforts toward Arctic aviation; and international demonstration projects were coordinated with the Government of Canada to promote general aviation safety. The State of Alaska recognized the Institute's efforts in 2008 by presenting the first Governor's North Star Award for International Excellence in the field of international transportation advancement.

The Institute's efforts on the Arctic Marine Shipping Assessment and the Arctic Energy Summit strengthen the relationship with the Arctic Council and its working groups. That, in addition, to its partnership with the State Department in hosting the International Arctic Fisheries Symposium focuses international attention on the Institute as a center for the study of commonly owned lands, seas and resources.

Northern Sea Route / Arctic Maritime

The Institute is the only non-Russian member of the Board of Directors of the Non-commercial Partnership of the Coordination of Northern Sea Route Usages, which is chaired by Artur Chilingarov. The organization has 32 members whose aim is to expand the use of the NSR, assist in safe navigation of Russian and international commercial use along the route, ensure adequate environmental protection in the region and stimulate research and development activities associated with the route. The Institute's seat on the board allows the U.S. a unique perspective in this important waterway, as witnessed by the group's participation in AMSA research efforts.

Security and Defense

The Institute's Security and Defense Program is funded solely through private sources. The efforts of the program were instrumental in the establishment of the Ground-based Midcourse Defense system at Fort Greely. The Institute has established and maintained contacts with defense policy experts across North America, in Asia and Europe. A significant portion of our efforts are focused on illustrating to state and local policymakers the need for a strong missile defense.

Arctic / Global Communications

The Institute is uniquely situated to communicate Alaska's unique role within the Arctic. Its niche electronic newsletter, the Top of the World Telegraph, has accumulated more than 1,000 international subscribers in its five years, reaching readers in government, education and NGOs with news of relevant issues. In addition, Institute staff serves a role as the secretariat for the Alaska Arctic Council Ad Hoc Working Group, which meets bimonthly to discuss Arctic Council work and other Arctic topics.



Nancy Hemsath

ALASKA

ANILCA

At the request of Congress, the Institute of the North created a detailed and in-depth training curriculum on the Alaska National Interest Lands Conservation Act (ANILCA) of 1980. The curriculum illuminates the Alaska context for the sweeping lands act and explains its unique aspects, with the goal to help all stakeholders, including federal agency personnel, state government leaders and land managers, Native corporate staff, inholders and the general public to better understand this pervasive and controversial law so it can be implemented fully and fairly. The class is offered to the general public and also through the Department of Interior University.

Alaska Dialogue / Emerging Leaders Dialogue

Within Alaska, the Institute's Alaska Dialogue series has gained a reputation as a venue for leaders across the state to meet for in-depth discussion of key and often sensitive issues. At the same time, the Institute is committed to growing a generation of young leaders who are committed to Alaska; building strong relationships between Alaskans from across the state; and providing a platform for empowering emerging leaders.

Emerging Leadership and Civic Education

In 2009 the Institute of the North produced *You Own Alaska!*, a short DVD aimed at engaging young Alaskans in their important role as citizens and reminding them of their obligations and responsibilities. The DVD has been introduced into the Anchorage School District curriculum with follow up planned in districts across the state. The Institute also hosts the Alaska Leadership Development Network, an informal working group of young professional and leadership development organizations and programs.



Oscar Avellaneda



INSTITUTE OF THE NORTH ENDOWMENT

A mature organization recognizes the need to plan now for future funding requirements. That is why the Institute of the North's endowment is a critical initiative to ensure that issues and decisions impacting northern people and their lands are highlighted in Alaska – and national – policy dialogue. The Endowment's Board of Governors considers this one of the Institute's highest priorities. For more information on how you can contribute to the endowment, contact Managing Director Nils Andreassen.



FINANCIAL SUMMARY

The Institute of the North is a 501(c)(3) nonprofit educational organization pursuant to federal law with a tax identification number of 75-3155877.

Institute of the North Financial Position June 30, 2008 & 2009

	2008	2009
Assets		
Current Assets:		
Cash & Equivalents	\$ 191,672	\$ 7,046
Accounts Receivable	\$ 1,897	\$ 46,369
Grants & Pledges Receivable	\$ 94,103	\$ 94,103
Other Current Assets	\$ 29,051	\$ 8,909
Total Current Assets	\$ 316,723	\$ 156,428
Property & Equipment		
Net of Accum. Depreciation	\$ 11,133	\$ 12,806
Other Assets	\$ 16,735	\$ 39,583
Assets Held in Trust	\$ 217,409	\$ 413,226
Total Assets	\$ 562,001	\$ 622,043
Liabilities & Net Assets		
Current Liabilities		
Total Liabilities	\$ 131,387	\$ 208,589
Net Assets		
Unrestricted	\$ 153,133	\$ 213,204
Temporarily Restricted	\$ 60,071	\$ (212,976)
Restricted (Held in Trust)	\$ 217,409	\$ 413,226
Total Net Assets	\$ 430,613	\$ 413,454
Total Liabilities and Net Assets	\$ 562,001	\$ 622,043



PARTNERS & SPONSORS

- Alaska AFL-CIO
- Alaska Municipal League
- Alaska Partnership for Economic Development
- Alaska State Council on the Arts
- Aleut Corporation
- Anchorage Economic Development Corporation
- Arctic Council
- ASRC
- Boeing
- BP Alaska
- BP Shipping
- CIRI
- ConocoPhillips Alaska
- Cook Inlet Tribal Council, Inc.
- The Claremont Institute
- Denali Commission
- Dorsey & Whitney
- Doyon Limited
- Fairbanks North Star Borough
- Federal Aviation Administration
- First National Bank Alaska
- Government of Canada
- Government of Finland
- Government of the Russian Federation
- Khanty-Mansiysk Autonomous Okrug
- LPS AVIA Consulting
- Marine Conservation Alliance
- Millrock Resources
- Municipal Light & Power
- NANA Development Corporation
- NANA Regional Corporation
- National Oceanic and Atmospheric Administration
- National Park Service
- NAV CANADA
- Non-commercial Partnership of the Coordination of Northern Sea Route Usages
- North Slope Science Initiative
- North Pacific Fishery Management Council
- North Pacific Research Board
- Northern Air Cargo
- The Northern Forum
- Oceana
- Pebble Partnership
- Pioneer Resources
- Resource Development Council for Alaska, Inc.
- Shell Oil Company
- State of Alaska
- State Policy Network
- U.S. Arctic Research Commission
- U.S. Department of Energy
- U.S. Department of State
- U.S. Department of the Interior
- U.S. Department of Transportation
- U.S. Fish & Wildlife Service
- U.S. Coast Guard
- University of Alaska Anchorage
- University of Alaska Fairbanks
- University of the Arctic
- URS Corporation
- Usibelli Coal Mine, Inc.
- Wells Fargo
- Yale University



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